

Promoting energy efficiency in small and medium-sized enterprises through networkbased approaches

Experiences from Swedish local governments

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The context: Sustainable Municipality

The programme offered:

- Legitimacy through cooperation between national and local levels
- Link between political level and civil servants
- A relevant arena with likeminded stakeholders
- Opportunities for knowledge sharing
- External expertise and knowhow – not funding

Swedish Constitution, Ch 1, Art 1

Swedish democracy (...) shall be realized through a representative and parliamentary policy and *through local selfgovernment*.



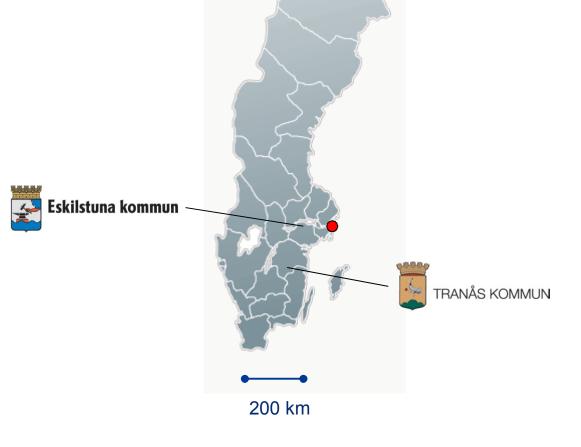


Network-models for energy efficiency

SMEs account for 30% of Swedish industrial energy use

Ways to support energy efficiency in SMEs:

- Energy Audits
- Energy efficiency networks





The two models

The Eskilstuna model

- Targeted companies with existing interest and knowledge about energy efficiency

- The companies learn from each other and recieve guidance from experienced experts

The Tranas model

- Intended for SMEs lacking own capability and initial motivation.

-Based on scalability and matching where thresholds for energy efficiency are lowered for many companies simultaneously.



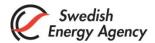


Results

- Ongoing evaluation:
 - Eskilstuna model: 15-20 percent energy savings on average (19 companies)
 - Tranas model: 8-10 percent energy savings (60 companies)





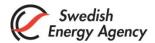


Results 2

- Network model development
- Method for matching demand for energy efficient solutions in SMEs with suppliers of relevant services and products
- Prestudies for new products







Lessons learned: from the networks

- The coordinator is essential
- Quality of energy consultants
- Recruiting companies takes
 time
- Common standards for monitoring and evaluation important





Lessons learned: from SMEs

- An energy audit is the first important step
- Anchor the energy efficiency work with top management
- Goals: individual and as a group
- Establish a strategy and action plan





Looking ahead: Implementing a tested model in Sweden

2015-2020	PHASE 0 3-9 month	PHASE 1 5-10 month	PHASE 2 2-4 years
40 networks 4 years > 2GWh/yr 8-16 SMEs Target: 15%	Acquisition meetings: LEEN-Concept - Organization - Process - Costs - Profit Letter of intent / Contract Official start of network	Identification of profitable energy savings: - Initial questionnaire - Site inspection - Initial savings report Target agreement - Energy reduction - CO2 reduction	Continuous network meetings (3- 4 meetings/year) Content: - Site inspection - Lecture on an efficiency topic - Presentation of realized measures - General exchange of experiences
Swedish Energy Agency		Communication on network activi	Monitoring of results ties

Questions for discussion

1) In your experience what are the key factors to succeed with energy efficiency networks?

2) What do you think is necessary in order for energy efficiency networks to be implemented at a larger scale?

